

## Team References

(List of the main services provided by our team)

ENTITY	YEAR	BRIEF PROJECT DESCRIPTION
Municipality of Angra do Heroísmo	Underway	Administrative and Human Resources Audit in the Municipality of Angra do Heroísmo.
Municipality of Bombarral	Underway	Consultancy in decision support in the Educational Center of Bombarral.
Municipality of Nordeste	Underway	Elaboration of a Study for the application of Derrama in the Municipality of Nordeste.
Municipality of Coimbra	Underway	Rendering of services of support in the area of the accounting.
Municipality of Abrantes	Underway	Elaboration of a Economic-Financier Study for revision of Taxes in the scope of the Law n.º 53 - E/2006 of 29 of December.
Estádio Universitário de Lisboa	Underway	ERP Implementation of SIAG-AP of GEDI, SA and Monitoring of operation of the Treasury, financial and technical advice and Rendering of Accounts within the POC-Education – financial year 2010.
Municipality of Murtosa	Underway	Implementation of Cost Accounting System.
Municipality of Lajes do Pico	Underway	Implementation of the Integrated System of Performance Evaluation in Public Administration (SIADAP) including the design of the strategic frame for the Municipality (Mission, Vision, SWOT analysis, Strategic objectives, Mission of Organizational Units).
Municipality of Alandroal	Underway	Training Program for the “Implementation of Management by Objectives” – a project of Associação de Municípios do Distrito de Évora.

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(List of the main services provided by our team)

ENTITY	YEAR	BRIEF PROJECT DESCRIPTION
Municipality of Arraiolos	Underway	Training Program for the “Implementation of Management by Objectives” – a project of Associação de Municípios do Distrito de Évora.
Municipality of Mourão	Underway	Training Program for the “Implementation of Management by Objectives” – a project of Associação de Municípios do Distrito de Évora.
Municipality of Regengos de Monsaráz	Underway	Training Program for the “Implementation of Management by Objectives” – a project of Associação de Municípios do Distrito de Évora.
Municipality of Redondo	Underway	Training Program for the “Implementation of Management by Objectives” – a project of Associação de Municípios do Distrito de Évora.
Município da Estremoz	Underway	Training Program for the “Design and Implementation of Stock Management System and of Cost Accounting System” – a project of Associação de Municípios do Distrito de Évora.
Municipality of Mourão	Underway	Training Program for the “Design and Implementation of Stock Management System and of Cost Accounting System” – a project of Associação de Municípios do Distrito de Évora.
Municipality of Portel	Underway	Training Program for the “Design and Implementation of Stock Management System and of Cost Accounting System” – a project of Associação de Municípios do Distrito de Évora.
Municipality of Redondo	Underway	Training Program for the “Design and Implementation of Stock Management System and of Cost Accounting System” – a project of Associação de Municípios do Distrito de Évora.
Municipality of Vendas Novas	Underway	Training Program for the “Design and Implementation of Stock Management System and of Cost Accounting System” – a project of Associação de Municípios do Distrito de Évora.

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(List of the main services provided by our team)

ENTITY	YEAR	BRIEF PROJECT DESCRIPTION
Municipality of Viana do Alentejo	Underway	Training Program for the “Design and Implementation of Stock Management System and of Cost Accounting System” – a project of Associação de Municípios do Distrito de Évora.
Municipality of Calheta (São Jorge)	Underway	Elaboration of a Economic-Financier Study for revision of Taxes in the scope of the Law n.º 53 - E/2006 of 29 of December – Updating the taxes table according to the actual legislation and Economic-Financier Study of taxes in specific areas.
Municipality of Marvão	Underway	Implementation of Cost Accounting System.
Municipality of Ribeira Grande	Underway	Periodic revision of the Economic-Financier Study of Taxes in the scope of the Law n.º 53 - E/2006 of 29 of December.
Municipality of Calheta (São Jorge)	Underway	Monitoring the implementation of the Plan of Financial Sanitation.
Municipality of Olhão	Underway	Implementation of Cost Accounting System.
Municipality in Torres Novas	Underway	Implementation of Analytical Accounting System.
Municipality of Vila do Porto	Underway	Implementation of Cost Accounting System.
Municipality of Olhão	Underway	Implementation of the Integrated System of Performance Evaluation in Public Administration (SIADAP) including the design of the strategic frame for the Municipality (Mission, Vision, SWOT analysis, Strategic objectives, Mission of Organizational Units).

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ENTITY	YEAR	BRIEF PROJECT DESCRIPTION
Municipality of Calheta (São Jorge)	Underway	Design and implementation of a central office of purchases.
Municipality of Calheta (São Jorge)	Underway	Study and elaboration of the compendium of Regulations.
Municipality of Calheta (São Jorge)	Underway	Implementation of Cost Accounting System.
Municipality of Calheta (São Jorge)	Underway	Decision Support Assessorship.
Municipality of Povoação	Underway	Implementation of the Integrated System of Performance Evaluation in Public Administration (SIADAP) including the design of the strategic frame for the Municipality (Mission, Vision, SWOT analysis, Strategic objectives, Mission of Organizational Units).
Municipality of Povoação	Underway	Implementation of Stock Management System. Implementation of Cost Accounting System.
Municipality of Lourinhã	Underway	Implementation of Stock Management System. Implementation of Cost Accounting System.
Municipality of Nordeste	Underway	Design and implementation of a central office of purchases.
Municipality of Vila Velha de Rodão	Underway	Implementation of Cost Accounting System.

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ENTITY	YEAR	BRIEF PROJECT DESCRIPTION
Municipality of Seia	Underway	Implementation of Cost Accounting System.
Municipality of Matosinhos	Underway	Implementation of Cost Accounting System.
Municipality of Portalegre	Underway	Implementation of Stock Management System. Implementation of Cost Accounting System.
Municipality of Oporto	Underway	Implementation of Analytical Accounting System.
Municipality of Oporto	Underway	Diagnosis and design of an Integrated Management Model of Municipal Revenue. Design of application support features.
Municipality of Gavião	2010	Design and Implementation of Quality Management System in the areas of Attendance to the Public, Urbanization and Construction, Administrative and Financial, Stock Management and Supply.
Municipality of Faro	2010	Design and implementation of Quality Management System leading to certification (NP ISO 9001: 2000) in the following units/entities: Municipal Library; Municipal Theatre (phase already completed); Internet Space. The project was supported by the implementation of the tool CAF - Common Assessment Framework (phase already completed).
Municipality of Lajes do Pico	2010	Elaboration of the Study and Plan of Financial Sanitation, including the study on the financial situation of the Municipality and the Plan of Financial Sanitation, elaborated in the terms foreseen in n.ºs 2 and 3 of the article 40.º of the Law n.º 2/2007, of 15 <sup>th</sup> of January - Law of the Local Finances, and n.º 2 of the article 4.º of the Decree n.º 28/2008, of 7 <sup>th</sup> of March.
Municipality of Olhão	2010	Accompaniment and Orientation for the management of the System of Quality Management.

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ENTITY	YEAR	BRIEF PROJECT DESCRIPTION
Municipality of Faro	2010	Accompaniment and Orientation for the management of the System of Quality Management of the Teatro Municipal de Faro.
Municipality of Paredes	2010	Organizational Excellency Evaluation Diagnostic.
Municipality of Matosinhos	2010	Classification of the table of articles of stock according with the CPV (Common Procurement Vocabulary) of 2008.
Municipality of Lajes do Pico	2010	Preparation of Rendering Accounts of the Municipality in 2009, including the implementation and monitoring of all end-of-office operations.
Municipality of Velas	2010	Preparation of Rendering Accounts of the Municipality in 2009, including the implementation and monitoring of all end-of-office operations.
Municipality of Terras de Bouro	2010	Elaboration of a Economic-Financier Study for revision of Taxes in the scope of the Law n.º 53 - E/2006 of 29 of December.
Municipality of Coimbra	2010	Implementation of Cost Accounting System.
Municipality of Ribeira Grande	2010	Implementation of Stock Management System. Implementation of Cost Accounting System.
Estádio Universitário de Lisboa	2010	Monitoring of operation of the Treasury, financial and technical advice and Rendering of Accounts within the POC-Education – financial year 2009.

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ENTITY	YEAR	BRIEF PROJECT DESCRIPTION
Municipality of Ponta Delgada	2010	Implementation of Cost Accounting System.
Municipality of Santa Cruz da Graciosa	2010	Elaboration of the Plan of Prevention of Risks of Management of Corruption and Connected Infractions.
Municipality of Nordeste	2010	Study and Elaboration of the Taxes Regulation and of the Urbanization and Construction Regulation.
Municipality of Angra do Heroísmo	2010	Monitoring the Implementation of Cost Accounting System.
Municipality of Santa Cruz da Graciosa	2010	Revision of the Urbanization and Construction Regulation.
Municipality of Lagoa	2009	Implementation of Cost Accounting System and Stock Management System.
Municipality of Praia da Vitória	2009	Implementation of Cost Accounting System.
Municipality of Santarém	2009	Implementation of Cost Accounting System.
Municipality of Vila Franca do Campo	2009	Implementation of Cost Accounting System.

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ENTITY	YEAR	BRIEF PROJECT DESCRIPTION
Municipality in Torres Novas	2009	Elaboration of a Economic-Financier Study for revision of Taxes in the scope of the Law n.º 53 - E/2006 of 29 of December.
Municipality of Idanha-a-Nova	2009	Implementation of Cost Accounting System.
Municipality of Alter do Chão	2009	Implementation of Cost Accounting System.
Municipality of Madalena	2009	Implementation of Cost Accounting System and Stock Management System. Parameterization of supporting applications, encoding, articles of the warehouse in accordance with the common procurement vocabulary (CPV), the inventory warehouse monitoring, defining the structure of cost centers and definition of the conceptual model, including procedure manuals.
Municipality of Alter do Chão	2009	Design and implementation of Internal Control System including redrawing of supporting documents.
Municipality of Alter do Chão	2009	Strategic realignment of the organizational structure – implementation of Quality Management System in the area of Urbanization and Construction.
Municipality of Ribeira Grande	2009	Implementation of the Integrated System of Performance Evaluation in Public Administration (SIADAP) including the design of the strategic frame for the Municipality (Mission, Vision, SWOT analysis, Strategic objectives, Mission of Organizational Units).
Municipality of São Roque do Pico	2009	Design and implementation of Internal Control System including redesign of supporting documents.
Municipality of Santa Cruz Graciosa	2009	Elaboration of a Economic-Financier Study for revision of Taxes in the scope of the Law n.º 53 - E/2006 of 29 of December.

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ENTITY	YEAR	BRIEF PROJECT DESCRIPTION
Municipality of Olhão	2009	Elaboration of a Economic-Financier Study for revision of Taxes in the scope of the Law n.º 53 - E/2006 of 29 of December and of Prices in the scope of the article 16 of the Law n.º 2/2007 of 15 of January.
Municipality of Vila do Porto	2009	Elaboration of a Economic-Financier Study for revision of Taxes in the scope of the Law n.º 53 - E/2006 of 29 of December.
Municipality of Vila Velha de Rodão	2009	Elaboration of a Economic-Financier Study for revision of Taxes in the scope of the Law n.º 53 - E/2006 of 29 of December.
Municipality of Vila Franca do Campo	2009	Elaboration of a Economic-Financier Study for revision of Taxes in the scope of the Law n.º 53 - E/2006 of 29 of December.
Municipality of Olhão	2006/2009	Design and implementation of Quality Management System leading to certification (NP ISO 9001: 2000) in the following units/entities: Youth House; Municipal Swimming Pool; and Internet Space. The project was supported by the implementation of the tool CAF - Common Assessment Framework.
Municipality of Faro	2009	Reorganization of the Department of Urbanization, including the design of the Management Model for Processes and Procedures of Urbanization and Construction - Optimize and streamline processes, procedures, documents and forms of support, orienting its action towards the individual citizen.
Municipality of Matosinhos	2009	Development of a new structure of articles in the procurement application – SIGMA – and a stock management model.
Municipality of Coimbra	2009	Elaboration of a Economic-Financier Study for revision of Taxes in the scope of the Law n.º 53 - E/2006 of 29 of December.
Municipality of Seia	2009	Elaboration of a Economic-Financier Study for revision of Taxes in the scope of the Law n.º 53 - E/2006 of 29 of December.

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ENTITY	YEAR	BRIEF PROJECT DESCRIPTION
Municipality of Nordeste	2009	Elaboration of a Economic-Financier Study for revision of Taxes in the scope of the Law n.º 53 - E/2006 of 29 of December.
Municipality of Tavira	2009	Elaboration of a Economic-Financier Study for revision of Taxes in the scope of the Law n.º 53 - E/2006 of 29 of December.
Associação de Municípios do Norte Alentejano	2009	Design and implementation of Internal Control System including redrawing of supporting documents.
Municipality of Évora	2008/2009	Implementation of Cost Accounting System.
Municipality of São Roque do Pico	2008	Implementation of Cost Accounting System and Stock Management System. Parameterization of supporting applications, encoding, articles of the warehouse in accordance with the common procurement vocabulary (CPV), the inventory warehouse monitoring, defining the structure of cost centers and definition of the conceptual model, including procedure manuals.
Municipality of Oeiras	2007/2008	ERP implementation of AIRC2000 – Financial, Procurement, Urbanization.
Municipality of São Brás de Alportel	2008	Elaboration of a Economic-Financier Study for revision of Taxes in the scope of the Law n.º 53 - E/2006 of 29 of December.
Municipality of Calheta (São Jorge)	2008	Elaboration of the Study and Plan of Financial Sanitation, including the study on the financial situation of the Municipality and the Plan of Financial Sanitation, elaborated in the terms foreseen in n.ºs 2 and 3 of the article 40.º of the Law nº 2/2007, of 15 <sup>th</sup> of January - Law of the Local Finances, and n.º 2 of the article 4.º of the Decree n.º 28/2008, of 7 <sup>th</sup> of March.
Municipality of Ribeira Grande	2008	Elaboration of a Economic-Financier Study for revision of Taxes in the scope of the Law n.º 53 - E/2006 of 29 of December

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ENTITY	YEAR	BRIEF PROJECT DESCRIPTION
The municipality of Angra do Heroísmo	2008	Implementation of Cost Accounting System and Stock Management System. Parameterization of supporting applications, encoding, articles of the warehouse in accordance with the common procurement vocabulary (CPV), the inventory warehouse monitoring, defining the structure of cost centers and definition of the conceptual model, including procedure manuals.
Municipality of Loulé	2008	Elaboration of a Economic-Financier Study for revision of Taxes in the scope of the Law n.º 53 - E/2006 of 29 of December
Municipality of Idanha-a-Nova	2008	Elaboration of a Economic-Financier Study for revision of Taxes in the scope of the Law n.º 53 - E/2006 of 29 of December
Municipality of Trancoso	2008	Elaboration of a Economic-Financier Study for revision of Taxes in the scope of the Law n.º 53 - E/2006 of 29 of December
Municipality of Trofa	2008	Elaboration of a Economic-Financier Study for revision of Taxes in the scope of the Law n.º 53 - E/2006 of 29 of December
Municipality of Ponta Delgada	2008	Elaboration of a Economic-Financier Study for revision of Taxes in the scope of the Law n.º 53 - E/2006 of 29 of December
Municipality of Calheta (São Jorge)	2008	Decision Support Assessorship.
Municipality of Nordeste	2008	Study on the Financial situation of the municipality and financial restructuring plan
Estádio Universitário de Lisboa	2008	Study of Financial sustainability of EUL.

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ENTITY	YEAR	BRIEF PROJECT DESCRIPTION
Estádio Universitário de Lisboa	2008	Monitoring of operation of the Treasury, financial and technical advice and Rendering of Accounts within the POC-Education – financial year 2008.
Municipality of Ponta Delgada	2007	Diagnosis of evaluation of the implementation of the Integrated System of Performance Evaluation in Public Administration (SIADAP). Elaboration of the regulation of the assessment coordinator council of SIADAP.
Municipality of Santa Cruz das Flores	2007	Implementation of the Integrated System of Performance Evaluation in Public Administration (SIADAP) including the design of the strategic frame for the Municipality (Mission, Vision, SWOT analysis, Strategic objectives, Mission of Organizational Units).
Municipality of São Brás de Alportel	2007	Implementation of the Integrated System of Performance Evaluation in Public Administration (SIADAP) including the design of the strategic frame for the Municipality (Mission, Vision, SWOT analysis, Strategic objectives, Mission of Organizational Units).
Municipality of Nordeste	2007	Implementation of the Integrated System of Performance Evaluation in Public Administration (SIADAP) including the design of the strategic frame for the Municipality (Mission, Vision, SWOT analysis, Strategic objectives, Mission of Organizational Units).
Municipality of Oeiras	2007	Survey and Evaluation of global processes aimed at promoting efficiency organizational in the areas of urban design, construction and procurement
Municipality of Velas	2007	Implementation of the Integrated System of Performance Evaluation in Public Administration (SIADAP) including the design of the strategic frame for the Municipality (Mission, Vision, SWOT analysis, Strategic objectives, Mission of Organizational Units).
Municipality of Povoação	2007	Implementation of Cost Accounting System and Stock Management System. Parameterization of supporting applications, encoding, articles of the warehouse in accordance with the common procurement vocabulary (CPV), the inventory warehouse monitoring, defining the structure of cost centers and definition of the conceptual model, including procedure manuals.
Municipality of Vila Franca do Campo	2007	Implementation of the Integrated System of Performance Evaluation in Public Administration (SIADAP) including the design of the strategic frame for the Municipality (Mission, Vision, SWOT analysis, Strategic objectives, Mission of Organizational Units).

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(List of the main services provided by our team)

ENTITY	YEAR	BRIEF PROJECT DESCRIPTION
Municipality of Nordeste	2007	Implementation of Cost Accounting System and Stock Management System. Parameterization of supporting applications, encoding, articles of the warehouse in accordance with the common procurement vocabulary (CPV), the inventory warehouse monitoring, defining the structure of cost centers and definition of the conceptual model, including procedure manuals.
Municipality of Almada	2007	Design and implementation of the electronic purchase conceptual model and definition of functional and operational content of electronic purchases unit of the Metropolitan Area of Lisbon (UCE-AML). Redefining and optimization of acquisition procedures of goods and services in the municipality. This project was developed for Area Metropolitana de Lisboa by subcontracting by Trade Forum.
Municipality of Amadora	2007	Design and implementation of the electronic purchase conceptual model and definition of functional and operational content of electronic purchases unit of the Metropolitan Area of Lisbon (UCE-AML). Redefining and optimization of acquisition procedures of goods and services in the municipality. This project was developed for Area Metropolitana de Lisboa by subcontracting by Trade Forum.
Municipality of Barreiro	2007	Design and implementation of the electronic purchase conceptual model and definition of functional and operational content of electronic purchases unit of the Metropolitan Area of Lisbon (UCE-AML). Redefining and optimization of acquisition procedures of goods and services in the municipality. This project was developed for Area Metropolitana de Lisboa by subcontracting by Trade Forum.
Municipality of Cascais	2007	Design and implementation of the electronic purchase conceptual model and definition of functional and operational content of electronic purchases unit of the Metropolitan Area of Lisbon (UCE-AML). Redefining and optimization of acquisition procedures of goods and services in the municipality. This project was developed for Area Metropolitana de Lisboa by subcontracting by Trade Forum.
Municipality of Loures	2007	Design and implementation of the electronic purchase conceptual model and definition of functional and operational content of electronic purchases unit of the Metropolitan Area of Lisbon (UCE-AML). Redefining and optimization of acquisition procedures of goods and services in the municipality. This project was developed for Area Metropolitana de Lisboa by subcontracting by Trade Forum.
SMAS of Loures	2007	Design and implementation of the electronic purchase conceptual model and definition of functional and operational content of electronic purchases unit of the Metropolitan Area of Lisbon (UCE-AML). Redefining and optimization of acquisition procedures of goods and services in the municipality. This project was developed for Area Metropolitana de Lisboa by subcontracting by Trade Forum.

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ENTITY	YEAR	BRIEF PROJECT DESCRIPTION
Municipality of Mafra	2007	Design and implementation of the electronic purchase conceptual model and definition of functional and operational content of electronic purchases unit of the Metropolitan Area of Lisbon (UCE-AML). Redefining and optimization of acquisition procedures of goods and services in the municipality. This project was developed for Area Metropolitana de Lisboa by subcontracting by Trade Forum.
Municipality of Montijo	2007	Design and implementation of the electronic purchase conceptual model and definition of functional and operational content of electronic purchases unit of the Metropolitan Area of Lisbon (UCE-AML). Redefining and optimization of acquisition procedures of goods and services in the municipality. This project was developed for Area Metropolitana de Lisboa by subcontracting by Trade Forum.
Municipality of Odivelas	2007	Design and implementation of the electronic purchase conceptual model and definition of functional and operational content of electronic purchases unit of the Metropolitan Area of Lisbon (UCE-AML). Redefining and optimization of acquisition procedures of goods and services in the municipality. This project was developed for Area Metropolitana de Lisboa by subcontracting by Trade Forum.
Municipality of Palmela	2007	Design and implementation of the electronic purchase conceptual model and definition of functional and operational content of electronic purchases unit of the Metropolitan Area of Lisbon (UCE-AML). Redefining and optimization of acquisition procedures of goods and services in the municipality. This project was developed for Area Metropolitana de Lisboa by subcontracting by Trade Forum.
Municipality of Sesimbra	2007	Design and implementation of the electronic purchase conceptual model and definition of functional and operational content of electronic purchases unit of the Metropolitan Area of Lisbon (UCE-AML). Redefining and optimization of acquisition procedures of goods and services in the municipality. This project was developed for Area Metropolitana de Lisboa by subcontracting by Trade Forum.
Municipality of Setúbal	2007	Design and implementation of the electronic purchase conceptual model and definition of functional and operational content of electronic purchases unit of the Metropolitan Area of Lisbon (UCE-AML). Redefining and optimization of acquisition procedures of goods and services in the municipality. This project was developed for Area Metropolitana de Lisboa by subcontracting by Trade Forum.
Municipality of Vila Franca de Xira	2007	Design and implementation of the electronic purchase conceptual model and definition of functional and operational content of electronic purchases unit of the Metropolitan Area of Lisbon (UCE-AML). Redefining and optimization of acquisition procedures of goods and services in the municipality. This project was developed for Area Metropolitana de Lisboa by subcontracting by Trade Forum.

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(List of the main services provided by our team)

ENTITY	YEAR	BRIEF PROJECT DESCRIPTION
Municipality of Lajes do Pico	2007	Implementation of the Integrated System of Performance Evaluation in Public Administration (SIADAP) including the design of the strategic frame for the Municipality (Mission, Vision, SWOT analysis, Strategic objectives, Mission of Organizational Units).
Municipality of Povoação	2003 to 2007	Preparation of Rendering Accounts of the Municipality in 2003, 2004 ... 2006 including the implementation and monitoring of all end-of-office operations.
Municipality of Oeiras	2006/2007	Audit of the situation today's functionality and information systems of financial area.
Estádio Universitário de Lisboa	2007	Monitoring of operation of the Treasury, financial and technical advice and Rendering of Accounts within the POC-Education – financial year 2007.
Municipality of Sertão	2003 to 2008	Preparation of Rendering Accounts of the Municipality in 2003, 2004 ... 2008 including the implementation and monitoring of all end-of-office operations.
Municipality of Lajes do Pico	2003 to 2008	Preparation of Rendering Accounts of the Municipality in 2003, 2004 ... 2008 including the implementation and monitoring of all end-of-office operations.
Municipality of Velas	2003 to 2008	Preparation of Rendering Accounts of the Municipality in 2003, 2004 ... 2008 including the implementation and monitoring of all end-of-office operations.
Municipality of Alter do Chão	2003 to 2007	Preparation of Rendering Accounts of the Municipality in 2003, 2004 ... 2007 including the implementation and monitoring of all end-of-office operations.
Municipality of Castelo de Vide	2003 to 2006	Preparation of Rendering Accounts of the Municipality in 2003 to 2006 including implementation and monitoring of all end-of-office operations.

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ENTITY	YEAR	BRIEF PROJECT DESCRIPTION
Municipality de Moura	2000 to 2003	Preparation of Rendering Accounts of the Municipality in 2000 to 2003 including implementation and monitoring of all end-of-office operations.
Municipality of Sertã	2004 to 2006	Strategic and functional realignment of the organic structure. Drawing the new organizational structure aligned with the strategic plan. Design of functional content and their staff with the design and made operational implementation of Internal Control System.
Municipality of Alter do Chão	2006 to 2007	Conducive study to the harmonization of tariffs of residual water sanitation and water supply in the 15 cities of the Alentejano North, in the scope of a project of the Associação de Municípios do Norte Alentejano. Enrollment of the costs associated and calculation of the cost for m3. Proposal of adjustment of the tariffs of the Municipality.
The municipality of Arroches	2006 to 2007	Conducive study to the harmonization of tariffs of residual water sanitation and water supply in the 15 cities of the Alentejano North, in the scope of a project of the Associação de Municípios do Norte Alentejano. Enrollment of the costs associated and calculation of the cost for m3. Proposal of adjustment of the tariffs of the Municipality.
The municipality of Avis	2006 to 2007	Conducive study to the harmonization of tariffs of residual water sanitation and water supply in the 15 cities of the Alentejano North, in the scope of a project of the Associação de Municípios do Norte Alentejano. Enrollment of the costs associated and calculation of the cost for m3. Proposal of adjustment of the tariffs of the Municipality.
The municipality of Campo Maior	2006 to 2007	Conducive study to the harmonization of tariffs of residual water sanitation and water supply in the 15 cities of the Alentejano North, in the scope of a project of the Associação de Municípios do Norte Alentejano. Enrollment of the costs associated and calculation of the cost for m3. Proposal of adjustment of the tariffs of the Municipality.
Municipality of Castelo de Vide	2006 to 2007	Conducive study to the harmonization of tariffs of residual water sanitation and water supply in the 15 cities of the Alentejano North, in the scope of a project of the Associação de Municípios do Norte Alentejano. Enrollment of the costs associated and calculation of the cost for m3. Proposal of adjustment of the tariffs of the Municipality.
Municipality of Crato	2006 to 2007	Conducive study to the harmonization of tariffs of residual water sanitation and water supply in the 15 cities of the Alentejano North, in the scope of a project of the Associação de Municípios do Norte Alentejano. Enrollment of the costs associated and calculation of the cost for m3. Proposal of adjustment of the tariffs of the Municipality.
Municipality of Elvas	2006 to 2007	Conducive study to the harmonization of tariffs of residual water sanitation and water supply in the 15 cities of the Alentejano North, in the scope of a project of the Associação de Municípios do Norte Alentejano. Enrollment of the costs associated and calculation of the cost for m3. Proposal of adjustment of the tariffs of the Municipality.

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ENTITY	YEAR	BRIEF PROJECT DESCRIPTION
Municipality of Fronteira	2006 to 2007	Conducive study to the harmonization of tariffs of residual water sanitation and water supply in the 15 cities of the Alentejano North, in the scope of a project of the Associação de Municípios do Norte Alentejano. Enrollment of the costs associated and calculation of the cost for m3. Proposal of adjustment of the tariffs of the Municipality.
Municipality of Gavião	2006 to 2007	Conducive study to the harmonization of tariffs of residual water sanitation and water supply in the 15 cities of the Alentejano North, in the scope of a project of the Associação de Municípios do Norte Alentejano. Enrollment of the costs associated and calculation of the cost for m3. Proposal of adjustment of the tariffs of the Municipality.
Municipality of Marvão	2006 to 2007	Conducive study to the harmonization of tariffs of residual water sanitation and water supply in the 15 cities of the Alentejano North, in the scope of a project of the Associação de Municípios do Norte Alentejano. Enrollment of the costs associated and calculation of the cost for m3. Proposal of adjustment of the tariffs of the Municipality.
Municipality of Monforte	2006 to 2007	Conducive study to the harmonization of tariffs of residual water sanitation and water supply in the 15 cities of the Alentejano North, in the scope of a project of the Associação de Municípios do Norte Alentejano. Enrollment of the costs associated and calculation of the cost for m3. Proposal of adjustment of the tariffs of the Municipality.
Municipality of Nisa	2006 to 2007	Conducive study to the harmonization of tariffs of residual water sanitation and water supply in the 15 cities of the Alentejano North, in the scope of a project of the Associação de Municípios do Norte Alentejano. Enrollment of the costs associated and calculation of the cost for m3. Proposal of adjustment of the tariffs of the Municipality.
Municipality of Ponte de Sôr	2006 to 2007	Conducive study to the harmonization of tariffs of residual water sanitation and water supply in the 15 cities of the Alentejano North, in the scope of a project of the Associação de Municípios do Norte Alentejano. Enrollment of the costs associated and calculation of the cost for m3. Proposal of adjustment of the tariffs of the Municipality.
Municipality of Portalegre	2006 to 2007	Conducive study to the harmonization of tariffs of residual water sanitation and water supply in the 15 cities of the Alentejano North, in the scope of a project of the Associação de Municípios do Norte Alentejano. Enrollment of the costs associated and calculation of the cost for m3. Proposal of adjustment of the tariffs of the Municipality.
Municipality of Sousel	2006 to 2007	Conducive study to the harmonization of tariffs of residual water sanitation and water supply in the 15 cities of the Alentejano North, in the scope of a project of the Associação de Municípios do Norte Alentejano. Enrollment of the costs associated and calculation of the cost for m3. Proposal of adjustment of the tariffs of the Municipality.
Municipality of Calheta (São Jorge)	2006	Implementation of the Integrated System of Performance Evaluation in Public Administration (SIADAP) including the design of the strategic frame for the Municipality (Mission, Vision, SWOT analysis, Strategic objectives, Mission of Organizational Units).

## Team References

(List of the main services provided by our team)

ENTITY	YEAR	BRIEF PROJECT DESCRIPTION
Municipality of Calheta (São Jorge)	2006	Design and implementation of Internal Control System including redesign/parameterization of the documents and supporting applications respectively.
Municipality of Ribeira Grande	2006	On-the-job training towards the implementation of Cost Accounting System and Stock Management System.
Municipality of Sertã	2006 to 2007	Implementation of Cost Accounting System and Stock Management System. Parameterization of supporting applications, encoding, articles of the warehouse in accordance with the common procurement vocabulary (CPV), the inventory warehouse monitoring, defining the structure of cost centers and definition of the conceptual model, including procedure manuals.
Municipality of Alter do Chão	2006	Monitoring of enrollment and evaluation of movable property of the Municipality. Training in room and <i>on-the-job</i> . Monitoring <i>on-the-job</i> of the inventory tasks.
Municipality of Matosinhos	2006	Implementation of the Integrated System of Performance Evaluation in Public Administration (SIADAP) including the design of the strategic frame for the Municipality (Mission, Vision, SWOT analysis, Strategic objectives, Mission of Organizational Units).
Municipality of Ponta Delgada	2006	Implementation of the Integrated System of Performance Evaluation in Public Administration (SIADAP) including the design of the strategic frame for the Municipality (Mission, Vision, SWOT analysis, Strategic objectives, Mission of Organizational Units).
Municipality of Ponta Delgada	2006	Implementation of procurement and stock management functions. Training of actors, redefinition of circuits and parameterization support applications.
Municipality of Ponta Delgada	2006	Revenue assurance - Optimization of the revenue matrix - liquidation and revenue collection, optimization of taxes, tariffs and prices tables.
Municipality of São Roque do Pico	2006 to 2007	Preparation of Rendering Accounts of the Municipality including the implementation and monitoring of all the year-end operations.

## Team References

(List of the main services provided by our team)

ENTITY	YEAR	BRIEF PROJECT DESCRIPTION
Municipality of Torres Novas	2006	Monitoring of implementation of Internal Audit function. Training in room and <i>on-the-job</i> of the team of Auditors. Definition of the annual audit plan, Audit programs, monitoring and auditing procedures <i>on-the-job</i> of 1st audit action.
Municipality of Gavião	2006	Audit of conformity to the Internal Control System.
Municipality of Gavião	2006	Design and implementation of Internal Control System including redrawing of supporting documents..
Municipality of Oporto	2006	Implementation of Cost Accounting System and Stock Management System. Parameterization of supporting applications, encoding, articles of the warehouse in accordance with the common procurement vocabulary (CPV), the inventory warehouse monitoring, defining the structure of cost centers and definition of the conceptual model, including procedure manuals.
Municipality of Oporto	2006	Monitoring of enrollment and evaluation of movable property of the Municipality. Training in room and on-the-job. Monitoring on-the-job of the inventory tasks.
Municipality of Oporto	2006	Drawing of Working Hours Regulation for 3,500 employees of the Municipality and design of the Management Model for Attendance and Punctuality.
Municipality of Oporto	2006	Drawing of Internal Control Procedures for procurement of goods and services, inventory and cadastre.
Comunidade Urbana VALIMAR	2006	Strategic and functional realignment of the organic structure. Drawing the new organizational structure aligned with the strategic plan. Design of functional content and their staff with the design and made operational implementation of Internal Control System.
Estádio Universitário de Lisboa	2006	Monitoring of operation of the Treasury, financial and technical advice and Rendering of Accounts within the POC-Education – financial year 2006.

## Team References

(List of the main services provided by our team)

ENTITY	YEAR	BRIEF PROJECT DESCRIPTION
Municipality of Calheta (São Jorge)	2005	Decision Support Assessorship.
Municipality of Calheta (São Jorge)	2005	Audit Management in the areas of urbanization and construction management, procurement of goods and services, public works contracts and human resources management.
Municipality of Ribeira Grande	2005	Diagnosis of evaluation to the effectiveness and organizational efficiency of the Municipality including the evaluation of the Accounting System, Internal Control System, Inventory and Cadastre and Functional Organization Chart and contents.
Municipality of Lajes do Pico	2005	Design of the Internal Control System and design and implementation of Cost Accounting System and Stock Management System. Parameterization of support applications.
Municipality of Velas	2005	Design of the Internal Control System and design and implementation of Cost Accounting System and Stock Management System. Parameterization of support applications.
Municipality of Alter do Chão	2005	Enrollment, cadastre and evaluation of public domain of the Municipality.
Municipality of Nisa	2005	Diagnosis of evaluation to the effectiveness and organizational efficiency of the Municipality including the evaluation of the Accounting System and Internal Control System.
Grande Área Metropolitana do Algarve	2005	Diagnosis of evaluation to the effectiveness and organizational efficiency of the Municipality including the evaluation of the Accounting System, Internal Control System, Inventory and Cadastre and Functional Organization Chart and contents.
Estádio Universitário de Lisboa	2005	Analysis and conciliation of Treasury balances.

## Team References

(List of the main services provided by our team)

ENTITY	YEAR	BRIEF PROJECT DESCRIPTION
Grande Área Metropolitana do Algarve	2005	Strategic and functional realignment of the organic structure. Drawing the new organizational structure aligned with the strategic plan. Design of functional content and their staff with the design and made operational implementation of Internal Control System.
Municipality of Castelo de Vide	2004	Monitoring of enrollment and evaluation of movable property of the Municipality. Training in room and on-the-job. Monitoring on-the-job of the inventory tasks.
Municipality of Nordeste	2004	Preparation of Rendering Accounts of the Municipality including the implementation and monitoring of all the year-end operations.
Estádio Universitário de Lisboa	2003 to 2005	Technical and financial advisory in the scope of POC-education – <i>On-the-job</i> training.
Municipality of Batalha	2003	Diagnosis of evaluation to the effectiveness and organizational efficiency of the Municipality including the evaluation of the Accounting System, Internal Control System, Inventory and Cadastre and Functional Organization Chart and contents.
Municipality of Calheta (São Jorge)	2003	Diagnosis of evaluation to the effectiveness and organizational efficiency of the Municipality including the evaluation of the Accounting System, Internal Control System, Inventory and Cadastre and Functional Organization Chart and contents.
Municipality of Calheta (São Jorge)	2003	Monitoring of the implementation of local accounting official plan (POCAL), training of actors, parameterization applications support and redesign circuits. Systematization of opening balance.
Municipality of Povoação	2003	Diagnosis of evaluation to the effectiveness and organizational efficiency of the Municipality including the evaluation of the Accounting System, Internal Control System, Inventory and Cadastre and Functional Organization Chart and contents.
Municipality of Sertã	2003	Inventory and reconciliation of movable and unmovable property (private and public domain) of the Municipality. Implementation of Internal Control routines for safeguarding the assets.

## Team References

(List of the main services provided by our team)

ENTITY	YEAR	BRIEF PROJECT DESCRIPTION
Municipality of Lajes do Pico	2003	Diagnosis of evaluation to the effectiveness and organizational efficiency of the Municipality including the evaluation of the Accounting System, Internal Control System, Inventory and Cadastre and Functional Organization Chart and contents.
Municipality of Velas	2003	Monitoring of the implementation of local accounting official plan (POCAL), training of actors, parameterization applications support and redesign circuits. Systematization of opening balance.
Municipality of Alter do Chão	2003	Monitoring of the implementation of local accounting official plan (POCAL), training of actors, parameterization applications support and redesign circuits. Systematization of opening balance.
Municipality of Castelo de Vide	2003	Monitoring of the implementation of local accounting official plan (POCAL), training of actors, parameterization applications support and redesign circuits. Systematization of opening balance.
Municipality of Évora	2003	Design and implementation of Internal Control System including redesign/parameterization of the documents and supporting applications respectively.
Municipality of Gouveia	2003	Diagnosis of evaluation to the effectiveness and organizational efficiency of the Municipality including the evaluation of the Accounting System, Internal Control System, Inventory and Cadastre and Functional Organization Chart and contents.
Municipality of Idanha-a-Nova	2003	Monitoring of the implementation of local accounting official plan (POCAL), training of actors, parameterization applications support and redesign circuits. Systematization of opening balance.
Municipality of Idanha-a-Nova	2003	Monitoring of enrollment and evaluation of movable property of the Municipality. Training in room and on-the-job. Monitoring on-the-job of the inventory tasks.
Municipality of Lisbon	2003	Audit of conformity to the Internal Control System and Environment.

## Team References

(List of the main services provided by our team)

ENTITY	YEAR	BRIEF PROJECT DESCRIPTION
Municipality of Penamacor	2003	Monitoring of the implementation of local accounting official plan (POCAL), training of actors, parameterization applications support and redesign circuits. Systematization of opening balance.
Municipality of Portalegre	2003	Design and implementation of Internal Control System including redrawing of supporting documents.
Municipality of Torres Novas	2003	Diagnosis of evaluation to the effectiveness and organizational efficiency of the Municipality including the evaluation of the Accounting System, Internal Control System, Inventory and Cadastre and Functional Organization Chart and contents.
Municipality of Torres Novas	2003	Audit of conformity to the accounting system and stock management. Definition and implementing a plan of action leading to the treatment of the highlighted non conformities.
Municipality of Vila de Rei	2003	Monitoring of the implementation of local accounting official plan (POCAL), training of actors, parameterization applications support and redesign circuits. Systematization of opening balance.
Municipality of Vila Velha de Rodão	2003	Diagnosis of evaluation to the effectiveness and organizational efficiency of the Municipality including the evaluation of the Accounting System, Internal Control System, Inventory and Cadastre and Functional Organization Chart and contents.
Municipality of Vila Velha de Rodão	2003	Monitoring of official plan implementation of local accounting (POCAL), training of actors, parameterization applications support and redesign circuits.
Estádio Universitário de Lisboa	2002	Preparation of Rendering Accounts of the Municipality including the implementation and monitoring of all the year-end operations.
Municipality of Sertã	2002	Diagnosis of evaluation to the effectiveness and organizational efficiency of the Municipality including the evaluation of the Accounting System, Internal Control System, Inventory and Cadastre and Functional Organization Chart and contents.

## Team References

(List of the main services provided by our team)

ENTITY	YEAR	BRIEF PROJECT DESCRIPTION
Municipality of Almeirim	2002	Design and implementation of Internal Control System including redrawing of supporting documents.
Municipality of Alter do Chão	2002	Diagnosis of evaluation to the effectiveness and organizational efficiency of the Municipality including the evaluation of the Accounting System, Internal Control System, Inventory and Cadastre and Functional Organization Chart and contents.
Municipality of Aveiro	2002	Design and implementation of the Regulation of Inventory and Cadastre and their supporting documents.
Municipality of Castelo de Vide	2002	Diagnosis of evaluation to the effectiveness and organizational efficiency of the Municipality including the evaluation of the Accounting System, Internal Control System, Inventory and Cadastre and Functional Organization Chart and contents.
Municipality of Faro	2002	Audit of the Liabilities of the Balance Sheet of the Municipality.
Municipality of Idanha-a-Nova	2002	Diagnosis of evaluation to the effectiveness and organizational efficiency of the Municipality including the evaluation of the Accounting System, Internal Control System, Inventory and Cadastre and Functional Organization Chart and contents.
Municipality Mourão	2002	Monitoring of the implementation of local accounting official plan (POCAL), training of actors, parameterization applications support and redesign circuits. Systematization of opening balance.
Municipality of Penamacor	2002	Diagnosis of evaluation to the effectiveness and organizational efficiency of the Municipality including the evaluation of the Accounting System, Internal Control System, Inventory and Cadastre and Functional Organization Chart and contents.
Municipality of Ponta Delgada	2002	Monitoring of the implementation of local accounting official plan (POCAL), training of actors, parameterization applications support and redesign circuits. Systematization of opening balance.

## Team References

(List of the main services provided by our team)

ENTITY	YEAR	BRIEF PROJECT DESCRIPTION
Municipality of Portalegre	2002	Diagnosis of evaluation to the effectiveness and organizational efficiency of the Municipality including the evaluation of the Accounting System, Internal Control System, Inventory and Cadastre and Functional Organization Chart and contents.
The municipality of Proença-a-Nova	2002	Design and implementation of Internal Control System including redrawing of supporting documents.
Municipality of Tábua	2002	Monitoring of the implementation of local accounting official plan (POCAL), training of actors, parameterization applications support and redesign circuits. Design and implementation of Internal Control System including redrawing of supporting documents.
Municipality of Vila de Rei	2002	Diagnosis of evaluation to the effectiveness and organizational efficiency of the Municipality including the evaluation of the Accounting System, Internal Control System, Inventory and Cadastre and Functional Organization Chart and contents.
Municipality of Sabugal	2002	Diagnosis of evaluation to the effectiveness and organizational efficiency of the Municipality including the evaluation of the Accounting System, Internal Control System, Inventory and Cadastre and Functional Organization Chart and contents.
Estádio Universitário de Lisboa	2002	Support in designing and implementation of the accounting official plan for the education sector (POC-Educação) for E.U.L..
City of Bissau (Guinea-Bissau)	2002	Actions for strengthening and technical cooperation in the areas of administrative and financial management – Moura - Bissau.
Municipality of Moura	2002	Monitoring of the implementation of local accounting official plan (POCAL), training of actors, parameterization applications support and redesign circuits. Systematization of opening balance.